

**Carla Delfos** was trained and worked as an actress. She founded the European League of Institutes of the Arts - ELIA in 1990 and gave leadership to ELIA as its Executive Director for 27 year and developed ELIA into the influential network as it is today. She was knighted 'Chevallier dans l'Ordre des Arts et des Lettres' and awarded an Honorary Fellowship by the Hong Kong Academy of Performing Arts and Music, a Degree of Doctor of Arts by Columbia College Chicago, the Andreaspenning by the City of Amsterdam, an Honorary Doctorate by the Robert Gordon University in Aberdeen. Currently she is leading Foundation Art Futures, has initiated the Disorderly Women Alliance and has various international advising functions, such as member of the Hochschulrat of the University of the Arts in Berlin; member of the Advisory Council of the University of Groningen and Advisor Dutch Performing Arts Fund.